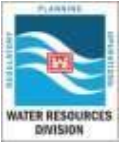


Risk and uncertainty in the development and implementation of ILF programs



USACE Norfolk District



US Army Corps of Engineers
BUILDING STRONG®



RISKS OF STARTING A NEW PROGRAM

Both for the Corps and the sponsor

- Enough staffing
- Technical, legal and financial expertise
- Is there a need (credits, how much development in the district/state)
- Does sponsor know the process/program (final mitigation rule)



UNCERTAINTLY FOR THE SPONSOR

- Does the Corps have an ongoing ILF/banking program
- Is there a developed SOP for both the Corps and sponsor
- Be aware of the timelines (and that they are not always met)
- Know what is Corps workload and priorities



HOW TO MANAGE THE RISKS AND UNCERTAINTY

- Try to get projects in the ground
- schedule pre-application meetings
- ensure the sponsor has submitted all information to help alleviate “back and forth” and to have the most current versions of plans/documents

COMMUNICATE!!!!!!



MANAGING RISKS CONTINUED

- Know your POC and chain of command(both Corps and sponsor)
- Don't be afraid to ask questions or ask “why”
- Keep good records and document everything

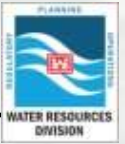
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Norfolk District Regulatory



Questions/Comments?